## Summary of Non-Consolidated Financial Results For the First Quarter Ended May 31, 2014 [Japan GAAP]

Name of Company:
Stock Code:
Stock Exchange Listing:
URL:

| Representative | Title: |
| :--- | :--- |
| Name: |  |
| Contact Person | Title: |
|  | Name: |

Phone:
Date of quarterly securities report (tentative):
Date of commencement of dividend payment (tentative):
Quarterly earnings supplementary explanatory documents: Quarterly earnings presentation:

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July 15, 2014

None
None

1. Financial results for the first quarter of the fiscal year ending February 2015 (March 1, 2014 - May 31, 2014)
(1) Result of operations (Percentage figures represent year on year changes)

|  | Net sales |  | Operating income |  | Ordinary income |  | Net income |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Million yen | $\%$ | Million yen | $\%$ | Million yen | $\%$ | Million yen |  |
| First quarter ended May 2014 | 2,878 | $(16.1)$ | 115 | $(39.8)$ | 113 | $(39.8)$ | 67 |  |
| First quarter ended May 2013 | 3,429 | $(26.2)$ | 192 | 65.3 | 188 | 78.7 | 111 |  |


|  | Net income per share | Net income per share fully diluted |
| :--- | ---: | ---: |
|  | Yen | Yen |
| First quarter ended May 2014 | 10.87 | 10.71 |
| First quarter ended May 2013 | 19.54 | 17.96 |

(2) Financial Position

|  | Total assets | Net assets | Equity ratio |
| :--- | ---: | ---: | ---: |
|  | Million yen | Million yen | $\%$ |
| As of May 31, 2014 | 3,834 | 1,767 | 46.1 |
| As of February 28, 2014 | 3,389 | 1,786 | 52.7 |

Notes: Shareholders' equity
As of May 31, 2014:
1,767 million yen
As of February 28, 2014
1,786 million yen
2. Dividends

|  | Dividend per share |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | End of 1Q | End of 2Q | End of 3Q | End of FY | Full year |
|  | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended February 2014 | - | 0.00 | - | 14.00 | 14.00 |
| Fiscal year ending February 2015 | - |  |  |  |  |
| Fiscal year ending February 2015 (est.) |  | 0.00 | - | 14.00 | 14.00 |

Note: Change in the estimation of dividend from the latest announcement: None
3. Forecast for the fiscal year ending February 2015 (March 1, 2014 - February 28, 2015)
(Percentage figures represent year on year changes)

|  | (Percentage figures represent year on year changes) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales |  | Operating income |  | Ordinary income |  | Net income |  | Net income per share |
|  | Million yen | \% | Million yen | \% | Million yen | \% | Million yen | \% | Yen |
| First half | 6,206 | (1.7) | 176 | (38.1) | 167 | (39.7) | 89 | (45.5) | 14.55 |
| Full year | 12,856 | 10.8 | 356 | 20.1 | 340 | 20.5 | 202 | 25.3 | 32.84 |

Note: Change in the forecast from the latest announcement: None

## * Notes

(1) Use of accounting methods specifically for the preparation of the quarterly financial statements: None
(2) Changes in accounting principles and estimates, and retrospective restatement
(a) Changes due to revision of accounting standards: None
(b) Changes other than in (a): None
(c) Changes in accounting estimates: None
(d) Retrospective restatement: None
(3) Number of shares outstanding (common stock)
(a) Shares outstanding (including treasury stock)

$$
\text { As of May 31, 2014: } \quad 6,175,800
$$

(b) Treasury stock

$$
\text { As of May 31, } 2014 \text { : }
$$

34
As of February 28, 2014:
6,175,800

As of February 28, 2014: 34
(c) Average number of shares (first quarter)

Period ended May 31, 2014: 6,175,766 Period ended May 31, 2013: 5,722,538

* Description of quarterly review procedure implementation status

The rule mandating a review of quarterly financial statements (under the Financial Instruments and Exchange Act) does not apply to this Summary of Financial Results.
It has not been completed the quarterly review procedure process based upon the Financial Instruments and Exchange Act at the time of disclosure of this report.

* Cautionary statement regarding forecasts of operating results and special notes

Forward-looking statements in these materials are based on information available to management at the time this report was prepared and assumptions that management believes are reasonable. Actual results may differ significantly from these statements for a number of reasons. For information about the forecasts, please see "(3) Forecast for the current fiscal year" on page 3.
Index for Supplementary Information

1. Results of Operations .....  .2
(1) Overview on business performance .....  2
(2) Overview of financial condition .....  3
(3) Forecast for the current fiscal year .....  3
2. Other Information ..... 3
3. Quarterly Financial Statements .....  4
(1) Quarterly balance sheet .....  4
(2) Quarterly statements of income .....  6
(For the first quarter) .....  .6
(3) Notes to quarterly financial statement .....  7
(Notes to going concern assumptions) ..... 7
(Significant change in shareholders' equity) .....  7
(Segment information, etc.) .....  7

## 1. Results of Operations

(1) Overview on business performance

1) First quarter summary

In the first quarter of the fiscal year, the Japanese economy continued to recover slowly. There were negative effects from sluggish consumer spending and manufacturing output due to the drop in demand following the rush to buy before the April 2014 consumption tax hike. But there were benefits of fiscal and monetary measures by the Japanese government and Bank of Japan. As a result, corporate earnings increased, capital expenditures started growing and there were other improvements.

In other countries, economies improved in the United States and other developed countries but economic growth slowed in China and other emerging countries. In addition, geopolitical risks are increasing due to turmoil in the Middle East and Ukraine. Due to this situation, the outlook for the global economy is still unclear

The business climate for Japan's human resources industry is benefiting from a steady improvement in the number of jobs as the economy recovers slowly. For example, the ratio of job openings to job seekers is increasing, mainly because of companies seeking additional employees. At the same time, there is a serious shortage of workers in the construction, manufacturing, restaurant and many other industries. Recruiting employees is therefore becoming increasingly difficult.

Furthermore, Japan's diet has pushed back consideration of proposed amendments to Japan’s Temporary Staffing Services Law that were to be enacted in the spring of 2015 , along with other employment system reforms.

There were several positive trends in first quarter performance. For example, orders for private-sector business process outsourcing services increased and the gross profit margin improved. But performance was held back by the end in the previous fiscal year of a large public-sector business process outsourcing project and a large temporary staffing contract for a major contact center. As a result, first quarter sales totaled $2,878,023$ thousand yen, down $16.1 \%$ from one year earlier. Operating income decreased $39.8 \%$ to 115,641 thousand yen, ordinary income decreased $39.8 \%$ to 113,256 thousand yen and net income decreased $40.0 \%$ to 67,108 thousand yen.
2) Business Divisions
(a) Business Process Outsourcing

An additional order involving a large private-sector project that was to have started in 2013 began as planned in this fiscal year. In addition, orders from private-sector business process outsourcing companies were higher than expected. The receipt of orders for new projects also contributed to the performance. Although there was a steady recovery in orders, mainly in the private sector, division performance was impacted by the completion in the previous fiscal year of a large public-sector business process outsourcing project. As a result, division sales were down $17.8 \%$ from one year earlier to $1,567,450$ thousand yen.
(b) Customer Relationship Management

Current contact center contracts continued to perform well and there was a slow recovery in new orders because of activities aimed at capturing business from communication company contact centers and other new clients. But the termination of a staffing contract for a large contact center end of previous fiscal year, where there was a large volume of work caused division sales to decline $27.3 \%$ from one year earlier to 745,244 thousand yen.
(c) Office Services

The recovery in orders for general office work, such as the operation of office equipment, is still in an early stage. But sales were higher because of activities to capture new office staffing contracts from financial institutions and other companies. The result was a $2.6 \%$ increase in division sales from one year earlier to 252,228 thousand yen.
(d) Manufacturing and Technology

Orders from large manufacturers of home electrical products and from other companies remained high and there were new orders from a food processing company, a manufacturer of machine parts and other companies. Backed by this growth, division sales increased $25.0 \%$ from one year earlier to 313,100 thousand yen.
(2) Overview of financial condition
(Assets)
Total assets were $3,834,644$ thousand yen at the end of the first quarter, 444,759 thousand yen more than at the end of the previous fiscal year. The major changes were increases of 380,953 thousand yen in cash and deposits and 259,500 thousand yen in notes and accounts receivable-trade and a decrease of 160,631 thousand yen in consumption taxes receivable.

## (Liabilities)

Liabilities increased 464,064 thousand yen to $2,067,547$ thousand yen mainly because of increases of 169,330 thousand yen in accounts payable-other and 184,197 thousand yen in consumption taxes payable.
(Net assets)
Net assets decreased 19,305 thousand yen to $1,767,097$ thousand yen. There was a 67,108 thousand yen increase in retained earnings but net assets were reduced by dividend payments of 86,460 thousand yen.
(3) Forecast for the current fiscal year

There are no revisions to the forecast announced on April 14, 2014 for the fiscal year ending in February 2015.
2. Other Information

None

## 3. Quarterly Financial Statements

(1) Quarterly balance sheet

|  | Fiscal year ended February 2014 <br> (As of February 28, 2014) | First quarter ended May 2014 <br> (As of May 31, 2014) |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets |  |  |
| Cash and deposits | 1,579,983 | 1,960,936 |
| Notes and accounts receivable-trade | 987,340 | 1,246,841 |
| Work in process | 46,438 | 48,604 |
| Supplies | 1,484 | 5,283 |
| Income taxes receivable | 114,566 | 114,658 |
| Other | 298,344 | 81,167 |
| Allowance for doubtful accounts | (581) | (387) |
| Total current assets | 3,027,576 | 3,457,105 |
| Noncurrent assets |  |  |
| Property, plant and equipment | 82,567 | 76,392 |
| Intangible assets | 61,410 | 72,676 |
| Investments and other assets |  |  |
| Other | 218,849 | 229,413 |
| Allowance for doubtful accounts | (518) | (943) |
| Total investments and other assets | 218,331 | 228,470 |
| Total noncurrent assets | 362,308 | 377,539 |
| Total assets | 3,389,885 | 3,834,644 |
| LIABILITIES |  |  |
| Current liabilities |  |  |
| Short-term loans payable | 12,000 | 4,000 |
| Current portion of bonds | 129,000 | 113,000 |
| Current portion of long-term loans payable | 224,228 | 223,916 |
| Operating accounts payable | 573,865 | 743,196 |
| Income taxes payable | - | 36,439 |
| Provision for bonuses | 51,086 | 15,066 |
| Asset retirement obligations | 1,185 | 1,185 |
| Other | 116,729 | 422,865 |
| Total current liabilities | 1,108,095 | 1,559,668 |
| Noncurrent liabilities |  |  |
| Bonds payable | 174,000 | 154,000 |
| Long-term loans payable | 246,500 | 278,135 |
| Provision for retirement benefits | 14,550 | 14,850 |
| Asset retirement obligations | 35,408 | 35,526 |
| Other | 24,928 | 25,367 |
| Total noncurrent liabilities | 495,387 | 507,879 |
| Total liabilities | 1,603,482 | 2,067,547 |


|  | Fiscal year ended February 2014 <br> (As of February 28, 2014) | First quarter ended May 2014 <br> (As of May 31, 2014) |
| :---: | :---: | :---: |
| NET ASSETS |  |  |
| Shareholder's equity |  |  |
| Capital stock | 384,567 | 384,567 |
| Capital surplus | 230,926 | 230,926 |
| Retained earnings | 1,170,459 | 1,151,108 |
| Treasury stock | (18) | (18) |
| Total shareholder's equity | 1,785,936 | 1,766,584 |
| Valuation and translation adjustments |  |  |
| Valuation difference on available-for-sale securities | 466 | 512 |
| Total valuation and translation adjustments | 466 | 512 |
| Total net assets | 1,786,403 | 1,767,097 |
| Total liabilities and net assets | 3,389,885 | 3,834,644 |

(2) Quarterly statements of income
(For the first quarter)
(Thousand yen)

|  | First quarter ended May 2013 <br> (March 1, 2013 - May 31, 2013) | First quarter ended May 2014 <br> (March 1, 2014 - May 31, 2014) |
| :---: | :---: | :---: |
| Net sales | 3,429,355 | 2,878,023 |
| Cost of sales | 2,766,061 | 2,287,693 |
| Gross profit | 663,294 | 590,329 |
| Selling, general and administrative expenses | 471,161 | 474,688 |
| Operating income | 192,133 | 115,641 |
| Non-operating income |  |  |
| Interest income | 8 | 6 |
| Dividends income | 3 | 5 |
| Interest on refund | - | 1,063 |
| Other | 3 | - |
| Total non-operating income | 15 | 1,075 |
| Non-operating expenses |  |  |
| Interest expenses | 3,091 | 2,995 |
| Other | 778 | 463 |
| Total non-operating expenses | 3,870 | 3,459 |
| Ordinary income | 188,277 | 113,256 |
| Income before income taxes | 188,277 | 113,256 |
| Income taxes-current | 26,222 | 32,256 |
| Income tax adjustment | 50,231 | 13,891 |
| Total income taxes | 76,453 | 46,147 |
| Net income | 111,824 | 67,108 |

(3) Notes to quarterly financial statement
(Notes to going concern assumptions)
None
(Significant change in shareholders' equity)
None
(Segment information, etc.)
The information is omitted because the company has single segment that is comprehensive human resource services business.

